			Impact							
			Negligible	Minor	Moderate	Major	Catastrophic			
			1	2	3	4	5			
	Rare	1	1	2	3	4	5			
σ	Unlikely 2		2	4	6	8	10			
Likelihood	Possible	ssible 3		6	9	12	15			
	Likely	y 4 4		8	12	16	20			
	Almost certain	5	5	10	15	20	25			

Risk Register for Fire Pensions

-	Date identified	Risk area	Risk description	Likelihood	Impact	Risk score		after	Impact after mitigation	Risk score after mitigation	Risk owner
1	12/05/2017	()norations	Failure to administer the pension scheme in a proper and effective manner	2	3	6	 Liaison with employer End of Year Employer web (UPM access) Fire Employer Group & Pensions Admin Group Fire Pension Board Management oversight and escalation to Rob Carr Diversification – we run a Shared Services arrangement Ability to call in temporary staff for peak workloads Business continuity plan 	1	3	3	Scheme Manager
2	12/05/2017	Financial	Failure to pay the right amounts on time and in line with legislation	3	3	9	Pensions Services: - • Testing software • Internal and External Audits • Standardisation of systems and processes • All processes and calculation have a "doer" and a separate "checker" • Monthly mortality screening for pensions in payment • Declaration of Entitlement forms annually to pensioners and beneficiaries living overseas or upon mail being returned • Participation in National Fraud Initiative reporting	2	3	6	Pension Administrator
3	12/05/2017	Fillnaing	Failure to adequately account for fund pension contributions	2	4	8	 Strong financial plan for HFRA Planned budget Aim to complete all Home Office returns on time 	1	4	4	Scheme Manager
4	12/05/2017	•	Failure to identify and interpret and implement legislation correctly	3	4	12	 Scheme Advisory Board Local Government Association (LGA) Regional Fire Pension Officer Groups Fire Pension Board Employer Pension Manager as a dedicated resource liaising between Fire Employer Group & Pensions Admin Group, pulling together o Key Accountabilities for IBC Pensions Admin Team, HR and Hampshire Pension Services 	2	4	8	Scheme Manager

			Impact								
BEF	ORE MITIGATION	I	Negligible	Minor	Moderate	Major	Catastrophic 5				
			1	2	3	4					
	Rare	1									
	Unlikely	2			1. Failure to administer the pension scheme in a proper and effective manner	3. Failure to adequately account for fund pension contributions					
Likelihood	Possible	3			2. Failure to pay the right amounts on time and in line with legislation	4. Failure to identify and interpret and implement legislation correctly					
_	Likely	4									
	Almost certain	5									

			Impact								
AFT	ER MITIGATION		Negligible	Minor	Moderate	Major	Catastrophic				
			1	2	3	4	5				
					1. Failure to administer the	3. Failure to adequately					
					pension scheme in a proper	account for fund pension					
	Rare	1			and effective manner	contributions					
					2. Failure to pay the right	4. Failure to identify and					
					amounts on time and in line	interpret and implement					
_	Unlikely	2			with legislation	legislation correctly					
8											
Likelihood											
Like	Possible	3									
	Likely	4									
	Almost certain	5									