

# HAMPSHIRE COUNTY COUNCIL

## Decision Report

<b>Decision Maker:</b>	Executive Member for Commercial Strategy, Estates and Property
<b>Date:</b>	21 January 2022
<b>Title:</b>	2022/23 to 2024/25 Capital Programme Report for CCBS
<b>Report From:</b>	Director of Culture, Communities and Business Services and Director of Corporate Operations

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### Purpose of the Report

1. This report seeks approval for submission to the Leader and Cabinet of the proposed capital programme for Culture, Communities and Business Services (CCBS) for 2022/23 to 2024/25 and the revised capital programme for 2021/22.

### Recommendation(s)

To approve for submission to the Leader and the Cabinet:

2. The capital programme for 2022/23 to 2024/25 as set out in Appendix 1.
3. The revised capital programme for 2021/22 as set out in Appendix 2.
4. The carry forward of resources of £30.7M from 2021/22 to 2022/23 as set out in paragraph 30.
5. An increase in the value of the 2021/22 Schools Condition Allocation (SCA) funded named scheme at Nightingale Primary school by £985,000 (scheme total now £2.5M).
6. Spend of £786,000 capital funding from cost of change reserves allocated for the proposed improvements to the Formal Meeting Chamber.
7. The Executive Member recommends to Council to increase the value of and the expenditure approvals for the Uplands Development Infrastructure (UDI) project by £1.498m (scheme total now £28.139m) and the wider master developer funding by £0.85m using part of the enhanced forecast sale receipts following the successful marketing of the initial phase of development on the Woodhouse Meadows site, together with a 'windfall' compensation payment from Scottish and Southern Electric.

## **Executive Summary**

8. This report seeks approval for submission to the Leader and Cabinet of the proposed capital programme for CCBS for 2022/23 to 2024/25.
9. The report has been prepared in consultation with the Executive Member and will be reviewed by the Policy and Resources Select Committee. It will be reported to the Leader and Cabinet on 8 February 2022 to make final recommendations to County Council on 17 February 2022.
10. In accordance with the provisional capital guidelines approved by Cabinet in December 2021, the report considers the schemes which it is proposed to include in the capital programmes for 2022/23, 2023/24 and 2024/25. The report also presents the revised programme for 2021/22.
11. The proposals contained within this report are derived from the departmental service plans which have been developed to support the 'Serving Hampshire - Strategic Plan 2021 – 2025'.

## **Contextual information**

12. Executive Members have been asked to prepare proposals for:
  - a locally resourced capital programme for the three-year period from 2022/23 to 2024/25 within the guidelines used for the current capital programme including the third year, 2024/25, at a similar level to 2023/24
  - a programme of capital schemes in 2022/23 to 2024/25 supported by Government grants as announced by the Government.
13. The capital guidelines are determined by the Medium Term Financial Strategy which is closely linked to the 'Serving Hampshire - Strategic Plan 2021 – 2025' and departmental Service plans to ensure that priorities are affordable and provide value for money and that resources follow priorities.
14. The majority of the schemes included in the three-year capital programme reported to the Executive Member for Commercial Strategy, Estates and Property (EMCSEP), will be delivered by the Culture, Communities and Business Services (CCBS) Department. However, from time to time, the three-year programme may also need to include one-off proposals from Corporate Operations.
15. CCBS services are reported to different Executive Members and individual project appraisals for schemes within the approved programme will be taken to the appropriate Executive Member depending on the service bringing the project forward.

## **Locally resourced capital programme**

16. The cash limit guidelines for the locally resourced capital programme for the Culture, Communities and Business Services (CCBS) portfolio service set by Cabinet are as follows:

	£'000
2022/23	4,559
2023/24	4,559
2024/25	4,559

17. Executive Members may vary the guidelines between years provided their total three-year guideline is not exceeded and bunching of payments in any one year or front-loading is avoided.
18. Executive Members may propose supplementing their capital guidelines under the 'prudential framework' agreed by Cabinet at its meeting on 24 November 2003, as amended by Cabinet in February 2006. From 2009/10, Hampshire Transport Management (HTM) has used prudential borrowing to fund the purchase of vehicles instead of leasing them to generate savings. The allocation for this scheme is included within the guidelines above.

### **Revised 2021/22 capital programme**

19. The resources for the revised 2021/22 capital programme for CCBS are shown below and total £70.8 million. The changes since the capital programme was approved in February 2021 are summarised below with further details shown in Appendix 2:

	<b>2021/22</b>
	<b>£'000</b>
Approved programme	38,232
Allocations carried forward from previous years	50,784
Draw down of approved corporate funding	1,690
Draw down of approved gainshare funding	1,000
Draw down of approved cost of change funding	115
Salix interest free loan funding adjustment	-500
Adjustment to Government grant	5,979
Developers contributions	540
Other external funding	850

Carry forward to 2022/23	-30,744
Funding transferred from Children's Services	253
Net transfers between capital and revenue and other technical adjustments to meet accounting requirements	232
Botley (Uplands) Additional Funding	2,348
	<b>70,779</b>

20. The schemes carried forward from previous years of £50.784m were agreed by Cabinet on 13 July 2021. Significant additions to the programme include a higher than anticipated School Condition Allocation (SCA) grant for local authority schools and Sure Start early years centres of £23.391M compared to £17.412M assumed in the capital programme approved in February 2021. This was higher than previous years' allocations due to changes in the allocation formula, including an increase in the SCA base rate and the incorporation of a 'condition factor' that takes account of the outcome from the first round of the government's condition data capture (CDC) programme.
21. The increase in SCA grant allowed additional funding to be allocated to a number of the larger named schemes in the 2021/22 capital programme to accommodate cost inflation pressures and changes in scope to improve the energy savings and carbon emissions reductions achieved in line with the County Council's carbon net zero targets for the built estate.
22. A number of additional named schemes were also brought forward for approval by the Executive Member for Commercial Strategy, Estates and Property in October 2021, to allow early development and procurement in order to mitigate the risks arising from material and labour shortages in the supply chain.
23. It is now proposed to allocate additional funding of £985k to the SCOLA recladding project at Nightingale Primary school, included in the 2021/22 capital programme, increasing the total scheme value to £2.5M.
24. Grants totalling £29.3M under the government's Public Sector Decarbonisation Scheme (PSDS), supported by a further £3.27M allocated from the 2020/21 SCA grant, are enabling the delivery of a significant programme of investment across the schools and corporate estates to reduce operational carbon emissions.
25. Good progress has been made on the programme since March 2021, in line with the tight timescales set by the funding grants. However, the ongoing material and labour supply chain shortages across the construction industry has impacted on the delivery of works on site. As a result, an extension to the completion deadline has been agreed with Salix, the government's funding body managing the PSDS, and some adjustments have been made to the programme. This includes the re-allocation of up to £1.5M of grant funding, previously identified for a programme of improved boiler and heating controls, to

a new programme of cavity wall insulation. While it is currently anticipated that all work will be completed by 31 March 2022, discussions are ongoing with Salix to address any extension of the programme beyond this date, should this become necessary.

26. There is a need to increase the funding for the Uplands Development Infrastructure (UDI) project which will see the provision of the servicing arrangements (highways and utilities) to support the delivery of Deer Park School and housing on the County Council owned Woodhouse Meadows site at Hedge End. The Executive Member for Policy and Resources approved an updated project appraisal position for the UDI works in January 2021 to allow the contract for these works to be let. However, unfortunately challenging groundwater conditions, the need for remedial works and a consequent change in the construction specification, together with re-re-sequencing of works to ensure a serviced access was available to the new school has resulted in an additional cost to the UDI contract of £1.498m. The improved land value arising from the recent marketing exercise of Phase 2 of Woodhouse Meadows site will more than meet this cost increase.
27. The provision of a serviced access for the Woodhouse Meadows site forms part of a wider master-developer approach being taken by the County Council in its capacity as landowner for which a separate capital provision of £600k was approved by Cabinet in February 2019. Unfortunately, a substantial part of this funding has been used to support unforeseen costs, yet there remain a number of key landowner obligations to meet under the S.106 agreement with insufficient funding in place to meet the cost.
28. The smaller Botley Fields site which is located off Winchester Street in Botley and directly interfaces with the proposed Botley Bypass, will be sold un-serviced. As the detailed design of the Botley Bypass has progressed, there are potential scheme cost savings and/or an enhanced land value if the required noise attenuation arrangements for the development site are implemented as *part* of the Bypass scheme and in *advance* of the sale of the site. The estimated cost of these attenuation bunds is in the region of £500k. A 'windfall' compensation payment of at least £850k will be payable by Scottish and Southern Electricity following their decision to retain existing, overhead high voltage cables that cross the Woodhouse Meadows site. It is proposed that this payment is used to support the County Council's role as master developer across the two Uplands Farm sites.
29. Approval is therefore sought to recommend to Council to add a further £2.348m to the CCBS capital programme in 2021/22 using part of the improved Woodhouse Meadows receipt value and also the drawing on the SSE compensation payment to support the Uplands Development project(s), together with the associated expenditure approvals.
30. Funding of £786,000 has been added to the 2021/22 capital programme for the improvement works to the Formal Meeting Chamber. The proposals for these improvement works together with funding of £786,000 were included in the Medium Term Financial Strategy Update Cabinet report, approved by the County Council on 4th November 2021. Since then, further review has been undertaken to confirm that the proposals represent the most appropriate option, and the design has been further developed. The start of work on site is

anticipated in the spring of 2022 subject to an acceptable tender return and consequently approval to spend is now being sought in this report.

### Resources and projects proposed to be carried forward to 2022/23

31. The following table outlines the projects and resources that for reasons set out below, it is proposed to defer and carry forward to 2022/23:

Project	Cost of Projects & Resources carried forward  £'000
Office Accommodation capital projects	1,850
County Farms	1,982
CCBS Capital carried forward (to fund Countryside – Bridges & Rights of Way in 2022/23)	169
Basingstoke Canal - Swan Cutting Restoration	775
Hampshire Transport Management - Vehicle Workshop	600
School Condition Allocation (building improvements)	24,618
Corporate estate capital projects	750
<b>Total</b>	<b>30,744</b>

32. Capital receipts from previous rationalisation of the office accommodation portfolio have been amalgamated and retained in the capital programme. It is proposed to use this capital funding, together with a previously allocated £700k revenue contribution, to address essential condition related maintenance works at the Fareham Parkway corporate office and undertake some internal refurbishment works to improve the working environment. Utilisation of the Fareham Parkway office has increased following the end of lease arrangements at Fareham Reach and Fareham Borough Council offices in early 2021 and relocation of a number of teams to Fareham Parkway. These moves are part of the overall strategy for corporate office accommodation.
33. In accordance with the strategy for the County Farms estate, capital receipts from the sale of farmland and buildings are accrued and earmarked for future investment in County Farms. Minor improvements are required to a number of farms, mainly to ensure compliance.

34. Two improvement projects have been identified as named schemes to carry forward to 2022/23, with a combined value of up to £1.2M to be funded from existing capital receipts. Lyde Green Farm, Rotherwick, requires considerable investment in slurry storage. The existing lagoon is insufficient to take the slurry and dirty water quantities generated by the farm and is also poorly situated close to residential properties. A new lagoon is to be provided in a different location, which will resolve all risk and compliance issues. Hollam Hill Farm buildings consist largely of a range of timber-framed portal buildings that are costly to maintain and no longer considered to be safe or structurally viable. These are to be replaced with modern steel portal frame buildings which will be more fit for purpose and much less costly to repair. These projects were due to take place in 2021/22 but have been carried forward, chiefly due to covid-related and other project delays. The reported costs have risen this year to allow for the possibility of higher build costs that are prevalent in the current market.
35. In 2018 the Basingstoke Canal was allocated £1.5m Capital Investment Priorities funding (Cabinet 5<sup>th</sup> February 2018) over three years to meet the Council's obligations as the owner of the Canal. This will have been fully utilised in 2022/23 on schemes and addressing issues such as Dogmersfield landslip. The Swan Cutting scheme was added as a named scheme in the 2019/2020 programme with the sum of £335,000 from the Canal Capital. Further investigation of this scheme by geotechnical specialists have indicated that more funding will be necessary. The funding drawn from the Canal Capital has been increased to £775,000 for 2021/2022 and will be carried forward to 2022/23. The scheme is highly sensitive involving over 11 different landowners and is unlikely to be completed in 2022/2023. There will be a requirement for future capital funding for the Basingstoke Canal as part of the wider CCBS Asset Strategy.
36. A range of options are being explored for the Hampshire Transport Management (HTM) vehicle workshop at Petersfield including refurbishment of the existing buildings to address significant deterioration of some of the fabric of the buildings through to a new build on a different part of the site to accommodate all three main parties on site. Due to the complexity of the operations on site, the assessment of the impact of any changes to the location of buildings on site and the need to ensure that the project is affordable and commercially viable for HTM (as a self-funding business unit) the project has been delayed and is to be carried forward into 2022/23.
37. The SCA grant is used to improve the condition of the school's estate on a priority basis. In line with normal timescales for design development and procurement, a number of the larger named schemes and the new schemes added to the 2021/22 capital programme are planned for delivery on site in future years. In 2022/23 there is a need to carry forward £24.618M of funding from the 2021/22 programme. This includes named schemes with a combined value of £18.122M, a further £1.920M of schemes below the named schemes threshold and £4.576M of currently unallocated SCA grant funding.
38. £750k of capital repairs and maintenance funding is to be carried forward to the 2022/23 programme to support the delivery of priority schemes to address condition liabilities and priorities across the corporate estate. This includes

essential upgrades to mechanical and electrical systems and further improvements to fire precautions within the corporate buildings portfolio.

### **Proposed capital programme 2022/23 to 2024/25 – locally resourced schemes**

39. The programme proposed for 2022/23 to 2024/25 is detailed in Appendix 1.
40. The largest allocation is £3.4 million per annum for vehicle purchases by Hampshire Transport Management (HTM). An increase of £0.4m per annum from 2020/21 was approved by County Council in February 2020 to enable HTM to respond to growing business for electric vehicles. The cost of these purchases is recovered through business unit charges to customers.
41. The 2022/23 cash limit guideline is supplemented by contributions from departmental revenue budgets and cost of change reserves and capital receipts to fund specific schemes. This includes improvements to the visitor facilities at the Great Hall.
42. New capital improvement schemes totalling £334k have been identified as part of the annual programme of essential repairs and maintenance for the corporate estate in 2022/23. Individual schemes will be approved under officer delegations in line with agreed priorities. These schemes can be funded by revenue contributions to capital, using the repairs and maintenance budget in 2022/23.
43. The Countryside Service has a statutory duty to maintain the Rights of Way network to ensure it remains safe and accessible for the public. Works identified for 2022/23 represent the most essential priorities in order for the County Council to fulfil its statutory responsibilities.
44. A review of the current Right of Way structures is currently underway. The schemes identified by the Countryside Service for 2022/23 represent essential health and safety and improvement works to assets such as bridges, where structural issues have been identified during inspections. Funding of £400,000 is drawn from CCBS minor capital works programme, including some which has been carried forward from prior years.
45. There is a requirement for surfacing and drainage works across the Rights of Way network to ensure that paths are available and safe to use. These schemes represent a prioritised list of works for 2022/23. Funding of £282,000 is drawn from the carried forward CCBS minor capital works programme along with the CCBS capital contingency allocation for 2022/23.
46. The 2022/23 capital programme also includes the proposal to carry forward funding from the 2021/22 programme in respect of schemes that for a variety of reasons summarised from paragraph 31 will not start in the current financial year. The total of locally resourced funding proposed to be carried forward is £6.1M. The augmented locally resourced programme totals are shown in the table below:

<b>2022/23</b>	<b>2023/24</b>	<b>2024/25</b>
<b>£'000</b>	<b>£'000</b>	<b>£'000</b>



Guideline set by Cabinet	4,559	4,559	4,559
Departmental revenue and reserve contributions to capital	1,034		
Carry forward from 2021/22	6,126		
<b>Proposed locally resourced programme</b>	<b>11,719</b>	<b>4,559</b>	<b>4,559</b>

### **Proposed capital programme 2022/23 to 2024/25 supported by Government allocations**

47. The Government has allocated all its support for the capital programme in the form of capital grants (Schools Condition Allocation), and not as borrowing allocations. This allocation is used to address condition based maintenance of the schools' estate which delivers improvements in the operational efficiency and quality of the learning environment in Hampshire's maintained schools.
48. The Secretary of State has not yet announced details of individual local authority capital allocations for 2022/23, 2023/24 and 2024/25. However, further changes to the allocation formula are anticipated from 2022/23 and it is unclear what the net impact will be on the SCA grant for Hampshire County Council. A continuation of 2021/22 allocation is assumed in the 2022/23 capital programme, however it is recognised that the confirmed allocation may be lower and this is being considered in the detailed planning for the 2022/23 SCA programme.
49. Three new named schemes totalling £6.1M, at Henry Cort Community College, Baycroft School and Marchwood Infant School, have been provisionally identified for inclusion in the 2022/23 SCA programme. Further programmes of work, below the threshold for named schemes and totalling the balance of the anticipated grant funding, are being developed to address the identified condition priorities across the schools' estate alongside the carry forward programme of grant funded works from 2021/22.
50. Schemes identified support the County Council's statutory responsibilities for schools and reduce the maintenance backlog liability through targeted risk-based investment. The most significant maintenance challenge in the schools' portfolio remains the high proportion of 'system buildings' including the SCOLA system used extensively throughout the 1950s to the 1970s. SCOLA buildings represent 40% of the floor area of the school estate in Hampshire and named schemes continue to progress modernising the SCOLA Mark 2 buildings.
51. Recladding SCOLA schools is a cost and carbon efficient way to address condition related maintenance issues and protect the overall structure of the buildings, extending their life. Recladding also significantly improves the internal building environment and energy efficiency of the buildings. Opportunities for further improvements in thermal performance and energy efficiency achieved through SCOLA recladding schemes are being explored for the tranche of projects in development. This approach supports the County Council's carbon net zero targets for the built estate.
52. Beyond the SCOLA programme, there is a need to continue to address the wider maintenance liabilities across the schools' estate. Programmes of work

below the threshold for named schemes will address mechanical, electrical and building fabric related liabilities, incorporating measures that reduce energy consumption and achieve carbon emission reductions wherever possible.

53. The full grant is added to the CCBS Capital Programme cash limit to allow the funding to be prioritised to ensure that school buildings are kept safe and in good working order. Priorities are jointly agreed with Children’s Services.
54. The cash limit guidelines for this part of the capital programme are as follows:

<b>Capital grant</b>	<b>2022/23</b>	<b>2023/24</b>	<b>2024/25</b>
	<b>£’000</b>	<b>£’000</b>	<b>£’000</b>
Assumed	23,391	23,391	23,391
Carry forward from 2021/22	24,618		
<b>Proposed programme funded by Govt grant</b>	<b>48,009</b>	<b>23,391</b>	<b>23,391</b>

### **Emerging construction inflation and resource capacity issues**

55. 2021 has been a challenging year for the construction industry with material and labour shortages and cost increases impacting on programmes of work being delivered as part of the County Council’s capital programme.
56. The outlook for the UK economy remains uncertain, given the uncertainties of material price increases and availability of labour. Site productivity has returned to around 94% following the Covid-19 pandemic. Material prices have increased by 6.4% in the 3Q21 (on a quarterly basis) which is a 16.9% increase year on year and is becoming evident in recent tender returns.
57. Tender price inflation is influenced by the level of risk accepted by the supply chain and how that is priced. Recently, the Construction Leadership Council have suggested introducing fluctuations into JCT and NEC forms of contract to collaboratively share the risk of inflation.
58. The BCIS are now indicating that 2021 saw a 6.4% increase in tender prices from 2020, which again is evident in some recent tender returns. They are also forecasting a further 4.4% increase from 3Q21 to 3Q22. The five-year tender price forecast suggests a 27% increase in costs (3Q21-3Q26).
59. The general fiscal position for the UK economy remains uncertain, although site productivity and construction activity has increased this quarter, it had previously dropped earlier in the year. There is a risk of higher prices but until material and labour shortages are resolved they are difficult to forecast.
60. Continued use of local and regional construction frameworks and the early engagement of contractors will be vital in securing cost certainty and value for money for the successful delivery of projects within the CCBS capital programme. Key to the success of the early engagement will be pipeline management and visibility to the market of programmes of work.

## Capital programme summary

61. On the basis of the position outlined above, the total value of the capital programmes submitted for consideration for the three years to 2024/25 are:

	<b>Schemes within locally resourced guidelines</b>	<b>Schemes supported by Government allocations</b>	<b>Total</b>
	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
2022/23	11,719	48,009	59,728
2023/24	4,559	23,391	27,950
2024/25	4,559	23,391	27,950

## Revenue implications

62. The on-going service and maintenance implications of the proposed capital programme are funded from within the revenue budget. Some schemes are of an invest to save nature and thus have a positive impact on the revenue budget.
63. In line with proper accounting practice, the asset value resulting from capital expenditure is depreciated over the expected life of the asset with a corresponding charge to the income and expenditure account. However, this accounting adjustment does not directly impact the cash limited budget of services. The estimated depreciation arising from the proposed capital programme is as follows:

	<b>Full year cost</b>
	<b>£'000</b>
2022/23	1,453
2023/24	818
2024/25	818
<b>Total</b>	<b>3,089</b>

## Conclusions

64. The proposed capital programme for CCBS as summarised in paragraph 60 is in line with the guidelines set by Cabinet. In addition, it plans to use the allocated Government grants in full.

65. The main priority of the programme continues to be the maintenance and improvement of the County Council's built and rural estate, and the purchase of vehicles to support service delivery across the County Council. The programme supports the delivery of services countywide and contributes to the strategic aims:

- Hampshire maintains strong and sustainable economic growth and prosperity
- People in Hampshire live safe, healthy and independent lives
- People in Hampshire enjoy a rich and diverse environment
- People in Hampshire enjoy being part of strong, inclusive communities.

**REQUIRED CORPORATE AND LEGAL INFORMATION:****Links to the Strategic Plan**

<b>Hampshire maintains strong and sustainable economic growth and prosperity:</b>	Yes
<b>People in Hampshire live safe, healthy and independent lives:</b>	Yes
<b>People in Hampshire enjoy a rich and diverse environment:</b>	Yes
<b>People in Hampshire enjoy being part of strong, inclusive communities:</b>	Yes

**Other Significant Links**

<b>Links to previous Member decisions:</b>	
<u>Title</u>	<u>Date</u>
Budget Setting and Provisional Cash Limits 2022/23 (Cabinet) <a href="https://democracy.hants.gov.uk/documents/s88288/Financial%20Update%20Budget%20Setting%20-%20Cabinet.pdf">https://democracy.hants.gov.uk/documents/s88288/Financial%20Update%20Budget%20Setting%20-%20Cabinet.pdf</a>	7 December 2021
Medium Term Financial Strategy Update (Cabinet) <a href="https://democracy.hants.gov.uk/documents/s85095/SP2023%20Report.pdf">https://democracy.hants.gov.uk/documents/s85095/SP2023%20Report.pdf</a>	12 October 2021
<b>Direct links to specific legislation or Government Directives</b>	
<u>Title</u>	<u>Date</u>
Climate Change Action Plan 2020-25 (Cabinet) <a href="https://democracy.hants.gov.uk/documents/s57477/Climate%20Change%20Action%20Plan%202020-2025-2020-09-29-Cabinet%20Report.pdf">https://democracy.hants.gov.uk/documents/s57477/Climate%20Change%20Action%20Plan%202020-2025-2020-09-29-Cabinet%20Report.pdf</a>	
Climate Change Strategy (Cabinet) <a href="https://democracy.hants.gov.uk/documents/s53569/Climate%20Change%20Strategy.pdf">https://democracy.hants.gov.uk/documents/s53569/Climate%20Change%20Strategy.pdf</a>	

**Section 100 D - Local Government Act 1972 - background documents**

The following documents discuss facts or matters on which this report, or an important part of it, is based and have been relied upon to a material extent in the preparation of this report. (NB: the list excludes published works and any documents which disclose exempt or confidential information as defined in the Act.)

DocumentLocation

None

## **EQUALITIES IMPACT ASSESSMENT:**

### **1. Equality Duty**

The County Council has a duty under Section 149 of the Equality Act 2010 ('the Act') to have due regard in the exercise of its functions to the need to:

- Eliminate discrimination, harassment and victimisation and any other conduct prohibited by or under the Act with regard to the protected characteristics as set out in section 4 of the Act (age, disability, gender reassignment, marriage and civil partnership, pregnancy and maternity, race, religion or belief, sex and sexual orientation);
- Advance equality of opportunity between persons who share a relevant protected characteristic within section 149(7) of the Act (age, disability, gender reassignment, pregnancy and maternity, race, religion or belief, sex and sexual orientation) and those who do not share it;
- Foster good relations between persons who share a relevant protected characteristic within section 149(7) of the Act (see above) and persons who do not share it.

Due regard in this context involves having due regard in particular to:

- The need to remove or minimise disadvantages suffered by persons sharing a relevant protected characteristic that are connected to that characteristic;
- Take steps to meet the needs of persons sharing a relevant protected characteristic that are different from the needs of persons who do not share it;
- Encourage persons sharing a relevant protected characteristic to participate in public life or in any other activity in which participation by such persons is disproportionately low.

### **2. Equalities Impact Assessment:**

Equalities impact assessments will be considered when individual project appraisals are developed.

#### **2.1. Impact on Crime and Disorder:**

Crime prevention issues will be considered when individual project appraisals are developed.

## CLIMATE CHANGE IMPACT ASSESSMENT

1. Hampshire County Council utilises two decision-making tools to assess the carbon emissions and resilience impacts of its projects and decisions. These tools provide a clear, robust, and transparent way of assessing how projects, policies and initiatives contribute towards the County Council's climate change targets of being carbon neutral and resilient to the impacts of a 2°C temperature rise by 2050. This process ensures that climate change considerations are built into everything the Authority does.
2. **Climate Change Adaptation.** The climate change adaptation tool is not applicable because this is a financial report amending or proposing budgets for a number of individual projects or programmes, which are subject to assessment individually when project appraisals are developed.
3. **Carbon Mitigation.** The carbon mitigation tool is not applicable because this is a financial report amending or proposing budgets for a number of individual projects or programmes, which are subject to assessment individually when project appraisals are developed.

## Culture, Communities and Business Services

Ref	Project	Construct- ion Works	Fees	Furniture Equipment Vehicles Grants	Total Cost (excluding sites)	Revenue Effect in Full Year	
						Running Costs	Capital Charges
		£'000	£'000	£'000	£'000	£'000	£'000
<b>2022/23 Schemes</b>							
<b>Schemes Supported from Local Resources</b>							
<b>Culture, Communities and Business Services</b>							
1	Vehicles for Hampshire Transport Management #	-	-	3,400	3,400	-	340
2	Hampshire Transport Management Vehicle Workshop	515	85	-	600	-	12
3	County Farms - Lyde Green Farm	472	78	-	550	-	11
4	County Farms - Hollam Hill Farm	564	93	-	657	-	13
5	Country Farms Improvement Projects	665	110	-	775	-	16
6	Corporate Estate	930	154	-	1,084	-	22
7	Fareham Parkway Improvements	2,146	354	-	2,500	-	50
8	Office Accommodation	43	7	-	50	-	1
9	Countryside - Bridges	343	57	-	400	-	8
10	Countryside - Rights of Way	242	40	-	282	-	6
11	Basingstoke Canal - Swan Cutting Restoration	665	110	-	775	-	16
<b>Corporate Services</b>							
12	Contingency	-	-	-	-	-	-
<b>Total Programme Supported by Local Resources</b>		6,586	1,087	3,400	11,073	-	493

## Capital Programme - 2022/23

Site Position	Contract Start		Remarks	Ref
	Date	Duration		
	Qtr	Months		
N/A	-	-	Continuing programme of replacing vehicles	1
N/A	-	-	Refurbishment of Petersfield HTM vehicle workshop	2
N/A	1	12	Planned Building Upgrade at Lyde Green Farm	3
N/A	1	12	Planned Building Upgrade at Hollam Hill Farm	4
N/A	1	12	Planned improvements across the County Farms Estate	5
N/A	1	12	Planned improvements across the Corporate Estate	6
N/A	1	12	Condition related and internal refurbishment works to improve working environment at Fareham Parkway office	7
N/A	1	12	Planned improvements to Office Accommodation	8
N/A	1	12	Planned improvements to bridges	9
N/A	1	12	Planned improvements to Rights of Way	10
N/A	1	12	Swan cutting bank stabilisation works at North Warnborough	11
N/A	-	-		12



## Culture, Communities and Business Services

Ref	Project	Construct- ion Works	Fees	Furniture Equipment Vehicles Grants	Total Cost (excluding sites)	Revenue Effect in Full Year	
						Running Costs	Capital Charges
		£'000	£'000	£'000	£'000	£'000	£'000
	<b>2022/23 Schemes (continued)</b>						
	<b>Schemes Supported by the Government</b>						
	<b>Schools Condition Allocation (SCA)</b>						
13	Baycroft School, Fareham	2,146	354	-	2,500	-	50
14	Cranbourne School, Basingstoke	1,550	256	-	1,806	-	36
15	Crookhorn College, Waterlooville	1,200	198	-	1,398	-	28
16	Hart Plain Junior School, Waterlooville	750	124	-	874	-	17
17	Henry Beaufort, Winchester	1,250	206	-	1,456	-	29
18	Henry Cort Community College, Fareham	2,146	354	-	2,500	-	50
19	Hiltingbury Junior School, Eastleigh	1,327	219	-	1,546	-	31
20	Marchwood Infant School, Southampton	944	156	-	1,100	-	22
21	Nightingale Primary, Eastleigh	2,146	354	-	2,500	-	50
22	Red Barn Primary, Fareham	601	99	-	700	-	14
23	Springwood Junior School, Waterlooville	532	88	-	620	-	12
24	Warblington School, Havant	1,742	288	-	2,030	-	41

## Capital Programme - 2022/23

Site Position	Contract Start		Remarks	Ref
	Date	Duration		
	<i>Qtr</i>	<i>Months</i>		
Owned	-	-	SCOLA recladding and building refurbishment	13
Owned	-	-	SCOLA recladding	14
Owned	-	-	SCOLA recladding	15
Owned	-	-	SCOLA recladding	16
Owned	-	-	SCOLA recladding	17
Owned	-	-	SCOLA recladding (ROSLA block)	18
Owned	-	-	SCOLA recladding	19
Owned	-	-	Recladding and building upgrade (Vic Hallam Building)	20
Owned	-	-	SCOLA recladding	21
Owned	-	-	Roof upgrade	22
Owned	-	-	Patent glazing upgrade	23
Owned	-	-	Recladding	24

## Culture, Communities and Business Services

Ref	Project	Construct- ion Works	Fees	Furniture Equipment Vehicles Grants	Total Cost (excluding sites)	Revenue Effect in Full Year	
						Running Costs	Capital Charges
		£'000	£'000	£'000	£'000	£'000	£'000
<b>2022/23 Schemes (continued)</b>							
25	Boiler Upgrades - Various sites (all schemes costing less than £500,000)	500	82	-	582	-	12
26	Roof Upgrades - Various sites (all schemes costing less than £500,000)	3,957	653	-	4,610	-	92
27	Schools Condition Allocation (other schemes costing less than £500,000)	20,418	3,369	-	23,787	-	476
<b>Total Schemes Supported by the Government</b>		41,209	6,800	-	48,009	-	960
<b>Total Excluding Land</b>					59,082		1,453
Advance and Advantageous Land Purchases					646		
<b>Total Programme</b>					59,728		1,453

## Capital Programme - 2022/23

Site Position	Contract Start		Remarks	Ref
	Date	Duration		
	<i>Qtr</i>	<i>Months</i>		
Owned	-	-	Boiler upgrades at various school sites	25
Owned	-	-	Roof upgrades at various school sites	26
Owned	-	-	Major improvements to school buildings	27

**Boiler Upgrades - Various sites:**

		<b>£'000</b>
Horndean College, Waterlooville	Boiler upgrade	291
Wavell School, Farnborough	Boiler upgrade	291
		<b>582</b>

**Roof Upgrades - Various sites:**

		<b>£'000</b>
Anton Junior School, Andover	Flat roof upgrade	380
Bishopswood Infant School, Basingstoke	Flat roof upgrade	320
Bishopswood Junior School, Basingstoke	Flat roof upgrade	400
Brighton Hill Community, Basingstoke	Roof upgrade C block	280
Cupernham Junior School, Romsey	Flat roof upgrade	450
Glenwood School, Emsworth	Pitched roof upgrade	380
Mill Rytthe Infant School, Hayling Island	Flat roof upgrade	400
Oakridge Junior School, Basingstoke	Flat roof upgrade	400
Park Gate Primary, Southampton	Flat roof upgrade	380
Portchester Community School, Fareham	Flat roof upgrade	260
Poulner Junior School, Ringwood	Flat roof upgrade	320
The Vyne School, Basingstoke	Pitched roof upgrade	260
Wickham Primary School, Fareham	Flat roof upgrade	380
		<b>4,610</b>

## Culture, Communities and Business Services

Ref	Project	Construct- ion Works	Fees	Furniture Equipment Vehicles Grants	Total Cost (excluding sites)	Revenue Effect in Full Year	
						Running Costs	Capital Charges
		£'000	£'000	£'000	£'000	£'000	£'000
	<b>2023/24 Schemes</b>						
	<b>Schemes Supported from Local Resources</b>						
	<b>Culture, Communities and Business Services</b>						
28	Vehicles for Hampshire Transport Management #	-	-	3,400	3,400	-	340
29	CCBS Capital	328	-	-	328	-	7
30	Contingency	185	-	-	185	-	3
	<b>Total Programme Supported by Local Resources</b>	513	-	3,400	3,913	-	350
	<b>Schemes Supported by the Government</b>						
31	Schools Condition Allocation	20,078	3,313	-	23,391	-	468
	<b>Total Schemes Supported by the Government</b>	20,078	3,313	-	23,391	-	468
	<b>Total Excluding Land</b>				27,304		818
	Advance and Advantageous Land Purchases				646		
	<b>Total Programme</b>				27,950		818

## Capital Programme - 2023/24

Site Position	Contract Start		Remarks	Ref
	Date	Duration		
	Qtr	Months		
N/A	-	-	Continuing programme of replacing vehicles	28
N/A	1	12	Provision of minor works across the department including Library and Countryside services	29
N/A	-	-		30
Owned	-	-	Major improvements to school buildings	31
			# controlled on an accrued expenditure basis	

## Culture, Communities and Business Services

Ref	Project	Construct- ion Works	Fees	Furniture Equipment Vehicles Grants	Total Cost (excluding sites)	Revenue Effect in Full Year	
						Running Costs	Capital Charges
		£'000	£'000	£'000	£'000	£'000	£'000
	<b>2024/25 Schemes</b>						
	<b>Schemes Supported from Local Resources</b>						
	<b>Culture, Communities and Business Services</b>						
32	Vehicles for Hampshire Transport Management #	-	-	3,400	3,400	-	340
33	CCBS Capital	328	-	-	328	-	7
34	Contingency	185	-	-	185	-	3
	<b>Total Programme Supported by Local Resources</b>	513	-	3,400	3,913	-	350
	<b>Schemes Supported by the Government</b>						
35	Schools Condition Allocation	20,078	3,313	-	23,391	-	468
	<b>Total Schemes Supported by the Government</b>	20,078	3,313	-	23,391	-	468
	<b>Total Excluding Land</b>				27,304		818
	Advance and Advantageous Land Purchases				646		
	<b>Total Programme</b>				27,950		818

## Capital Programme - 2024/25

Site Position	Contract Start		Remarks	Ref
	Date	Duration		
	Qtr	Months		
N/A	-	-	Continuing programme of replacing vehicles	32
N/A	1	12	Provision of minor works across the department including Library and Countryside services	33
N/A	-	-		34
Owned	-	-	Major improvements to school buildings	35
			# controlled on an accrued expenditure basis	

## CCBS 2021/22 capital programme:

<b>1 Latest programme limit:</b>	<b>£'000</b>
Approved programme	38,232
Allocations carried forward from previous years	50,784
Draw down of approved corporate funding	1,690
Draw down of approved gainshare funding	1,000
Draw down of approved cost of change funding	115
Salix interest free loan funding adjustment	-500
Adjustment to Government grant	5,979
Developers contributions	540
Other external funding	850
Carry forward to 2022/23	-30,744
Funding transferred from Children's Services	253
Net transfers between capital and revenue and other technical adjustments to meet accounting requirements	232
Botley (Uplands) Additional Funding	2,348
	<hr/>
	<b>70,779</b>



**2 Analysis of 2021/22 programme including carry forwards from 2020/21:  
£'000**

**CCBS Programme**

Vehicles for Hampshire Transport Management (HTM)	3,400
<b>Schemes controlled on an expenditure basis:</b>	<b>3,400</b>
Capital repairs - Schools Condition Allocation (SCA) (including carry forwards of grant)	9,512
Portchester Community School - Science Labs Refurbishment (Basic need grant transferred from Children's Services)	213
Public Sector Decarbonisation Scheme (PSDS) funding:	
- Windows Upgrade	16,939
- Solar PV	6,750
- Oil to Gas Boiler Conversion	2,812
- Heating Controls (Bid 4)	1,700
- Cavity Wall Insulation (Bid 4)	940
- Solar PV (Bid 4)	185
Energy Performance Programme:	
- EPP5 - Battery Storage Technology	700
- EPP6 – Solar PV, building fabric and heating improvements	500
- EPP6 – battery storage for buildings with Photo Voltaic (PV) installations, bulk storage of grid electricity	200
Botley (Uplands Development) – Infrastructure and Utility Works (additional funding)	2,348
Facilities Management schemes	205
Council Chamber Improvement Works	786
Rookwood Refurbishment	420
Corporate Estate Capital projects	253
Winchester Discovery Centre	515
Gosport Old Grammar School (Gosport Museum and Art Gallery) (funded by Hampshire Cultural Trust)	998
Countryside projects (funded by S106 contributions/other external funding):	
- Worthy Down and South Wonston Access Improvements	319
- Other Countryside projects	619
Connections and Reflections Woodland (RHCP)	249
Outdoor Centres	190
Basingstoke Canal - Crookham Deeps Embankment Lining	314



County Farms Improvement projects	444
Footway Improvements	15
Programme contingency	1,255
<b>Schemes controlled on a starts basis:</b>	<b>49,381</b>
<b>CCBS Capital Programme 2021/22</b>	<b>52,781</b>
Investment in Hampshire	1,844
Broadband - Top Up Voucher Scheme	2,000
Strategic land purchase	10,000
Advance and Advantageous Land	3,268
Programme contingency	886
<b>Schemes controlled on a starts basis:</b>	<b>17,998</b>
<b>Policy and Resources Capital Programme 2021/22</b>	<b>17,998</b>
<b>CCBS Capital Programme 2021/22</b>	<b>52,781</b>
<b>P&amp;R Capital Programme 2021/22</b>	<b>17,998</b>
<b>Total Revised Capital Programme 2021/22</b>	<b>70,779</b>