

## Appendix A – Revenue Outturn

By type of spend	Budget 2021/22 £'000	Outturn 2021/22 £'000	Variance 2021/22 £'000
Whole Time Firefighters	36,815	36,815	-
Retained Firefighters	8,178	7,870	(308)
Staff	13,829	13,139	(690)
Net cost of pensions	1,500	1,444	(56)
Other Employee Costs	855	824	(31)
	<b>61,177</b>	<b>60,092</b>	<b>(1,085)</b>
Premises	7,619	7,340	(279)
Transport	1,726	1,831	105
Supplies & Services	8,873	8,322	(551)
Third Party Payments	2,584	2,592	8
	<b>20,802</b>	<b>20,085</b>	<b>(717)</b>
Income	(3,444)	(3,871)	(427)
	<b>(3,444)</b>	<b>(3,871)</b>	<b>(427)</b>
Contributions to / (from) reserves			
Capital reserve	1,394	1,394	-
Equipment reserve	625	625	-
Grant equalisation reserve	(153)	(153)	-
Transformation reserve	134	134	-
ICT reserve	445	445	-
Carry forward reserve	65	65	-
Revenue grants unapplied reserve	(599)	(599)	-
Princes Trust reserve	(50)	(50)	-
SHQ maintenance reserve	194	194	-
	<b>2,055</b>	<b>2,055</b>	<b>0</b>
Net Cost of Service	80,590	78,361	(2,229)
Change in provisions	-	24	24
Investment income	(210)	(420)	(210)
Capital Financing	950	763	(187)
Revenue contribution to capital	550	550	-
<b>Budget Requirement</b>	<b>81,880</b>	<b>79,278</b>	<b>(2,602)</b>

**Funded by:**

Precept	(49,158)	(49,158)	-
Revenue Support Grant	(8,275)	(8,275)	-
Business Rates Top-Up Grant	(9,043)	(9,043)	-
Locally Retained Business Rates	(7,492)	(7,492)	-
Council Tax Support Grant	(695)	(696)	(1)
Pension grant	(3,771)	(3,772)	(1)
New Dimensions	(974)	(976)	(2)
Firelink	(399)	(324)	75
S31 Business rates	(1,395)	(1,389)	6
CT Collection Fund Balance	59	59	-
BR Collection Fund Balance	171	123	(48)
Government Grant for Covid Losses	(94)	(103)	(9)
Protection Uplift Programme	(182)	(182)	-
Other grants	(632)	(632)	-
Funding Gap / (Surplus)	<b>(81,880)</b>	<b>(81,860)</b>	<b>20</b>

**Surplus transferred to reserves****(2,582)**

## Appendix A – Revenue Outturn

By service area	Budget 2021/22	Outturn 2021/22	Variance 2021/22
	£'000	£'000	£'000
Combined Fire Authority	64	64	-
People and Organisational Development	5,325	5,104	(221)
Operations	44,373	43,376	(997)
Policy, Planning and Assurance	5,085	5,028	(57)
Corporate Services	21,674	20,863	(811)
Finance	2,014	1871	(143)
	<hr/> 78,535	<hr/> 76,306	<hr/> (2,229)
Contributions to / (from) reserves			
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Equipment reserve	625	625	-
Grant equalisation reserve	(153)	(153)	-
Transformation reserve	134	134	-
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